

Field Guides
To Ensuring Voter Intent

Vol. 04

Effective poll worker materials

Field-researched, critical election
design techniques to help ensure that
every vote is cast as voters intend

The Field Guides
are online at
civicdesign.org/fieldguides

Field Guides
To Ensuring Voter Intent

Vol. 04

Effective poll worker materials

Fourth edition, 2018

About the Field Guide series

If you could do just a few things that would make a big difference in the experiences voters and poll workers (and even candidates) have, what would those be? That's the question we tried to answer in each of the *Field Guides To Ensuring Voter Intent*.

Every guideline and example is based in research and practice. The guidelines come from sources ranging from the Election Assistance Commission, to the National Institute of Standards and Technology, to lots of our own research conducted alongside county and state election officials. We've tried to make each one easy to follow. You should be able to implement most of the guidelines independent of election laws or voting system technology.

— Dana Chisnell, *Field Guides Editor*

About this Field Guide

One way to ensure voter intent is to make sure poll workers know what to do when. The clearer their training before Election Day and the job aids they have at hand on Election Day, the more likely everything will go smoothly. In research conducted for the U.S. National Institute of Standards and Technology (NIST), Dana Chisnell and Susan Becker learned that following some basic rules in writing procedures can help poll workers be efficient and effective.

The 10 guidelines in this Field Guide come mainly from that NIST research. To learn more about the research behind this guide and download examples, go to civicdesign.org.

Helping poll workers be effective

Poll workers connect the election department to the voter. In a polling place, if voters have questions or problems, poll workers are the voice of the election department. It is crucial that poll workers deliver the right information the right way at the right time.

It is critical to the success of an election that poll workers set up, operate, and shut down voting machines properly on Election Day. But they don't always remember everything they learned.

All this means that the materials that poll workers get must be clear, simple, easy to use, and easy to understand, no matter what is happening in the polling place.

Before Chapter 5: Pre-Election Day Preparation
Chapter 6: Poll Worker Election Day Procedures
Chapter 7: Post-Election Tasks

After Chapter 5: Pre-Election Day Preparation
Chapter 6: Post-Election Tasks
Poll Worker Election Day Procedures (a stand-alone document)
Documents that attempt to serve multiple audiences are difficult for almost anyone to use to find what they need to accomplish their goals.

No. 01

Address one group of readers at a time.

Don't include poll worker material with content for staff or administrators at election central.

Use the correct titles for different roles.

Before 1 Note that there are two plugs. These two plugs are color-coded so that you plug them correctly into the power supply. The plugs with the red and yellow dots are plugged into the power supply so that the dots on the power supply match the dots on the plugs.

After 1 Insert the plug with the red dot into the power supply outlet with the red dot.
2 Insert the plug with the yellow dot into the power supply outlet with the yellow dot.

No. 02

Focus on poll workers' tasks.

Organize procedures in the order poll workers must do them.

Make sure the instructions reflect how things are done in your election department, too.

Check that procedures match the voting system in use.

Start each major task on a new page.

Before

- Loading a Ballot
- Poll Worker Ballot and Precinct
- Selection Screens
- Coding a ballot

After

- Loading a Ballot
- Selecting a Precinct
- Selecting a Ballot
- Marking a Ballot to Review for Voter Eligibility



No. 03

Describe tasks, not equipment.

Use headings that describe the tasks the poll workers do, rather than only identifying systems or equipment.

Before

- 1 After the roller guide has been removed, it may be put back with the rollers down for long ballots or up for short ballots.

After

- 1 Remove the roller guide.
- 2 Put the roller guide back with the rollers down for long ballots or up for short ballots.



No. 04

Write directly to readers.

Use familiar, common words.

Use consistent terminology.

Use gender-neutral language.

Use the imperative in instructions.

Use “you” when writing to poll workers.

- Before**
- Insert the Supervisor card.
 - Enter the password.
 - Remove the Supervisor card.

- After**
- 1 Insert the Supervisor card.
 - 2 Enter the password.
 - 3 Remove the Supervisor card.

No. 05

Put steps in the order in which they must be completed.

Use numbers for steps.

Use bullets for lists that are not step-by-step procedures.

- Before**
- The Lithium-Ion Battery Pack can be replaced only by Authorized Service Personnel.
- CAUTION: RISK OF EXPLOSION. THE BATTERY CAN EXPLODE IF REPLACED BY INCORRECT TYPE.

- After**
- Caution! Risk of explosion!**
The battery can explode if it is replaced by an incorrect type.
- The Lithium-Ion Battery Pack can be replaced only by Authorized Service Personnel.

No. 06

Put warnings before — not after — consequences.

Be sure instructions can be followed in order, putting warnings or preparation needed before the action.

- Before**
- 1 Press the Print button on the scanner.

The message "Print Another Report?" appears after the report prints.
- After**
- 1 On the scanner, press the Print button.

After the report prints, the message "Print Another Report?" appears.



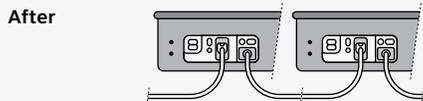
No. 07

Put information in a step in the order needed.



- 1 Connect the unit to the power receptacle (AC in) of the previous unit.

This creates a daisy-chain of the voting units.



- 1 Connect the unit to the power receptacle (AC in) of the previous unit.

This creates a daisy-chain of the voting units.



No. 08

Use graphics to illustrate actions.

Keep graphics simple — show only what is necessary.

Place illustrations and the related text next to each other, side-by-side.

Identify items and actions on graphics.

Use callouts to show where features are located on the equipment.

Make the text easy to read.

- Use familiar fonts (either serif or sans serif or both).
- Use a legible font size (at least 12 points for text).
- Use font variations consistently (for example, in headings and captions).
- Put enough space between lines (1 to 4 points).
- Keep line lengths reasonable (8 or 9 words a line).
- Use mixed case (not all caps) for the text.
- Use bold to highlight important information (but don't overdo it).

No. 09**Design pages for use in the polling place.**

Make sure they are easy to scan and read quickly.

Make clear where one step ends and the next begins.

Use a physical format suitable for the work place.

- Take notes about where people had problems following the instructions or made mistakes.
- Test throughout the development cycle, starting at the beginning, not just at the end.
- Use what you learn to revise the documentation and then test again.
- Do informal try-outs as often as possible.
- Do at least one formal usability test with your users or participants like your users.

No. 10**Test procedures with poll workers.**

Test the documentation often by following the procedures, yourself.

Observe other people following instructions you have written. Watch without training, helping, or hinting.

You might also want to read Vol. 03. Usability testing ballots.

Tip

Check that the materials are effective for poll workers.

Do the materials

- address only poll workers?
- explain how to complete tasks rather than describe technology?
- have headings that start with verbs, or are phrased as questions or sentences?
- address poll workers as "you?"
- number steps and create a separate step for each action?
- put warnings before consequences?
- put steps in the order they must be completed?
- fit the space that poll workers are working in?

Notes**Notes**

Who made this Guide possible?

Kickstarter contributors, including:

Alec Perkins	Pamela Ecker
Stephanie Rewis	Ivan Wilson, Jr.
Jess McMullin	Whitney Hess
Alec Bash	Scott Berkun
Jonathan Knoll	Suzanne Stassevitch
Lori Landesman	James Spool
Jennifer Pahlka	Livia Labate
Jascha Franklin-Hodge	Mark Eberman
Ginny Redish	Josh Clark
Jason Putorti	Joe Sokohl
Nicco Mele	Bolt Peters
Tantek Çelik	TangibleUX
Karen Bachmann	Keith Instone
Sarah Swierenga	EightShapes
David Fiorito	Nick Finck
James Craig	Stewart Bloom
Caroline Jarrett	
Richard Soley	

With extra help from:

Sean Carmichael, videographer
Adam Connor, illustrator
Michelle Gray, PR
Boon Sheridan, strategist
Jared Spool, advisor

Special thanks

There was an amazing team behind this project:

Dana Chisnell, writer and researcher
Whitney Quesenbery, writer and researcher
Drew Davies, book designer and researcher

Advisors

Janice C. "Ginny" Redish

Joseph Lorenzo Hall

Doug Chapin

And the many state and county election officials who have helped us understand how elections really work.

Supported by

MacArthur
Foundation

macfound.org

democracy
fund

democracyfund.org

More ways to read the Field Guides

Read the Field Guides on your laptop or mobile phone, in an accessible and responsive format. Or you can print from the site or download PDFs: civicdesign.org/fieldguides

Order more copies by writing to:
hello@civicdesign.org

This work is licensed under a Creative Commons license (CC BY-NC-ND 3.0). You are free to share, copy, distribute and transmit the work for noncommercial purposes.

Field Guides designed by Oxide Design Co. · oxidedesign.com



Get more Field Guides

The Field Guides are online at civicdesign.org/fieldguides, where you can:

- Read them on your computer or mobile
- Download a PDF
- Order printed copies



**Center for
Civic Design**

Get in touch

hello@civicdesign.org

Twitter: [@civicdesign](https://twitter.com/civicdesign)

civicdesign.org

This work is licensed under a Creative Commons license (CC BY-NC-ND 3.0). You are free to share, copy, distribute and transmit the work for noncommercial purposes.

Field Guides To Ensuring Voter Intent are produced by Center for Civic Design and designed by Oxide Design Co.